



23 August 2011

The Manager-Listings
Australian Securities Exchange Limited
Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Via electronic lodgement

Dear Sir

BRAMBLES LIMITED – INVESTOR INFORMATION PACK

I enclose an investor information pack which will be presented to investors over the next six months.

Yours faithfully
Brambles Limited

Robert Gerrard
Company Secretary

Investor Information Pack

August 2011



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Company Overview

Company profile

- Leading global provider of supply-chain equipment pooling solutions through CHEP and IFCO brands
- Owner of Recall information management business, currently scheduled for divestment
- Operations in 54 countries
- More than 17,000 employees
- Total assets of US\$7.8 billion at 30 June 2011
- Key strengths:
 - Global footprint
 - Local networks
 - Intellectual property
 - Customer franchises
 - Financial position

Three primary brands



- Global leader in pallet and container pooling services, operating in 49 countries
- Partners with customers to develop pooling solutions that ensure reduced product damage, offer enhanced delivery efficiencies, eliminate waste and reduce supply-chain costs
- Customers primarily in fast-moving consumer goods, fresh produce, beverages, raw materials, home improvement, automotive and aviation industries



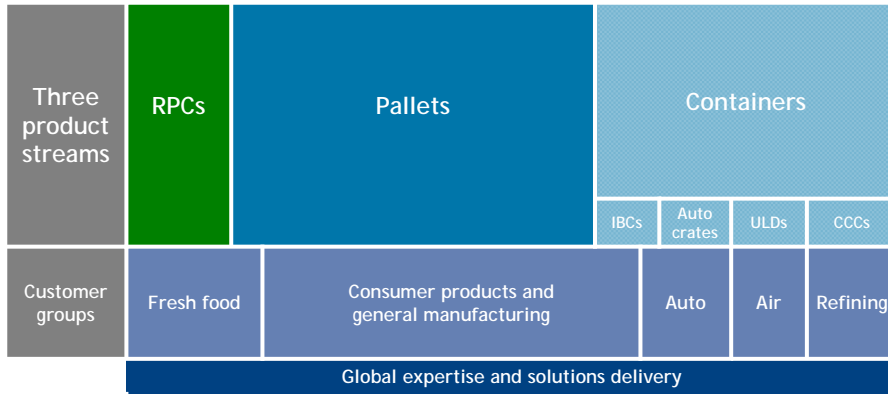
- Acquired by Brambles effective 31 March 2011
- World's leading provider of reusable plastic crate (RPC) pooling services, operating in 24 countries
- In the USA, sorts repairs and reissues more than 200 million pallets a year through Pallet Management Services business
- Customers primarily in fresh produce, consumer goods and retail sectors



- A leader in the management of information throughout its lifecycle
- Provides one-stop, end-to-end, information management solutions
- Provides secure storage, retrieval and destruction of digital and physical information
- Customers primarily in transaction-intensive sectors such as financials services, insurance, legal, healthcare, retail and government
- Brambles announced intention to divest Recall on 17 August 2011

Pooling Solutions

Customer and product matrix



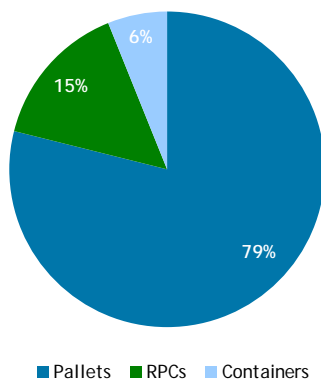
Equipment pooling products



Customer value proposition



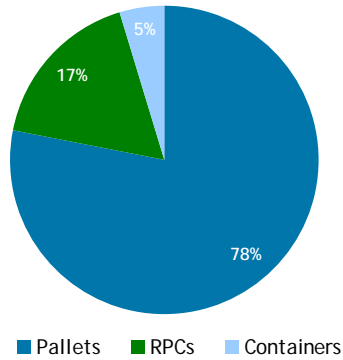
Pooling revenue by product



FY11 sales revenue (US\$m) ¹	
Pallets ²	3,519
RPCs	673
Containers	273
Total	4,465

¹ All data at actual FX rates; pro forma for 12 months' contribution from IFCO Systems, acquired 31 March 2011.
² Includes IFCO Pallet Management Services.

US\$3.6bn¹ pooling asset base

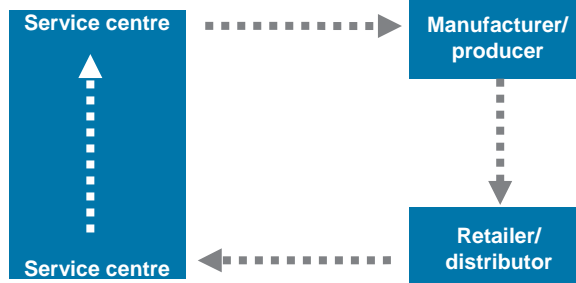


Stock (m)	
Pallets	237
RPCs	160
Containers	13
Total	410

¹ Net book value at 30 June 2011.

Pooling Models

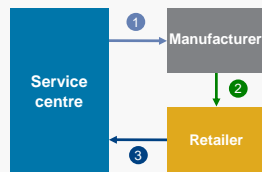
How pallet pooling works



Service Centre	Manufacturer/producer	Retailer/distributor	Service centre
1. Issue of ready-for-use equipment to manufacturer/producer.	2. Manufacturer/producer loads products on to equipment and ships through the supply chain.	3. Receiving retailer or distributor offloads goods and returns empty equipment to service centre or arranges collection.	4. Inspection/repair of equipment as necessary prior to reissue.

Examples of pallet pooling models

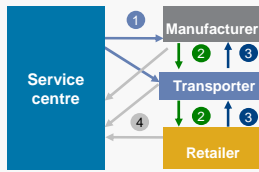
One-way trip



- 1 Equipment issued and delivered to manufacturer
- 2 Goods shipped on equipment
- 3 Equipment returned from retailer to service centre for inspection/repair as necessary

Main revenue stream: fee for issue of equipment from service centre

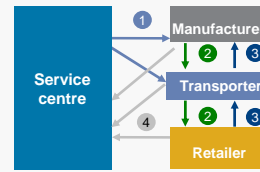
Exchange



- 1 Equipment issued to manufacturer or intermediary
- 2 Goods shipped on equipment
- 3 Equipment under load exchanged for empty equipment at point of delivery
- 4 Surplus or damaged equipment returned to service centre for inspection/repair as necessary

Main revenue stream: movement fee levied per movement under load

Transfer hire



- 1 Equipment issues to manufacturer or intermediary
- 2 Goods shipped on equipment
- 3 Equipment transferred between accounts of manufacturers, retailers and transporters as goods delivered and empty pallets transferred for re-use
- 4 Surplus or damaged equipment returned to service centre for inspection/repair as necessary

Main revenue stream: daily fee for each day equipment is in use

Pallet pooling pricing architecture

		One-way	Exchange	Transfer hire
Issue fee	Fee for issue of a quality assured pallet from a service centre	✓	✓	✓
Daily hire fee	Fee for each day that a customer uses or remains responsible for a pallet	✓	✓	✓
Transfer fee	Fee for use as equipment transfers into retail channel	✓	✓	✗
Movement fee	Fee levied per movement under load prior to return to CHEP	✗	✓	✗
Transport fee	Pallet delivery and/or collection fees	✓	✓	✓
Administrative fee	Fees for lost equipment and/or late declaration	✓	✓	✓

Note: The above illustrates the principal pricing structure across CHEP's pallets business. It does not explain fees across all Brambles' equipment pooling businesses or for any particular customer.

Cost structure and key profit drivers: pallets

Sales revenue
Transport costs
Plant operations
Depreciation
Net gains on disposals of PPE
Irrecoverable pooling equipment provision expense
Other operating expenses
Operating profit

FY11 Results

Agenda

Business Update & FY11 Highlights	Tom Gorman, CEO
Result Analysis & Outlook	Greg Hayes, CFO
Strategy & Growth	Tom Gorman, CEO

Business Update & FY11 Highlights

Tom Gorman,
CEO



Key discussion points

Business update

- Focus on expanding in global pooling solutions
- Decision to divest Recall and organise pooling by three product categories
- US\$550m forecast growth capex in RPCs, containers and emerging markets pallets over FY12 and FY13 combined¹
- US\$100m synergies from IFCO integration and global pallets efficiencies by FY15

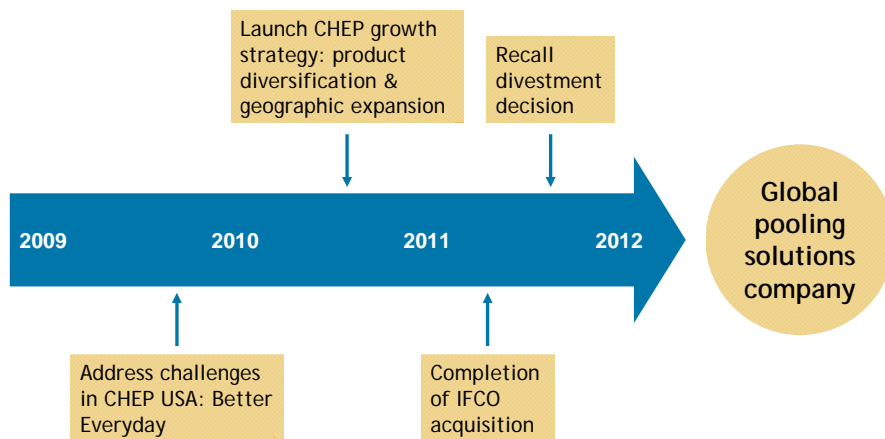
FY11 highlights

- Profit delivered in line with guidance
- Strong rate of new business growth
- Sales revenue growth in all business units
- IFCO performing well; integration on track

¹ Forecast provided at 30 June 2011 FX rates; subject to unforeseen circumstances and economic uncertainty.

Business Update

Delivering our strategy

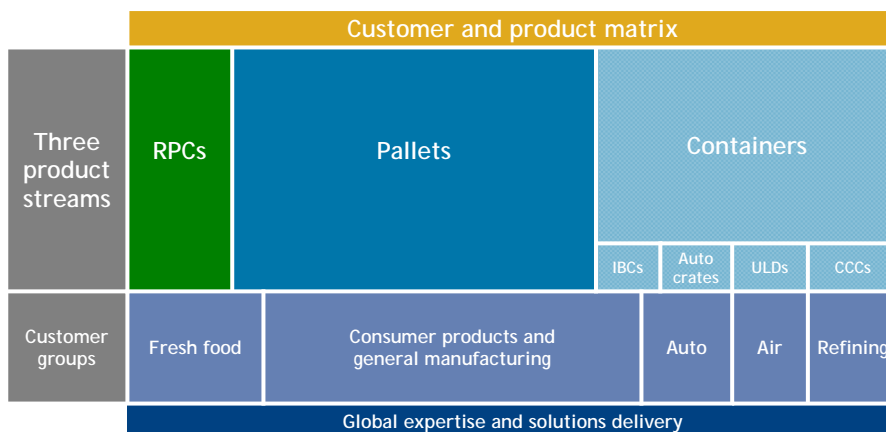


Focus on pooling: Recall divestment

- Appropriate time to divest
 - Robust growth profile in physical and digital storage
 - Sales growth; improving margins and returns
 - Delivery of three-year turnaround program
 - Strong outlook for growth and further efficiencies
- Private sale most compelling option
 - Strong buyer interest
 - Demerger or IPO alternatives were considered
- Sale process to proceed when market conditions are appropriate



Global pooling solutions company



US\$100m cost efficiencies

(US\$m) June 2011 FX	Cumulative annualised saving			
	FY12	FY13	FY14	FY15+
European RPC network optimisation and rationalisation	5	5	5	5
CHEP USA and IFCO PMS network optimisation and logistics efficiencies	5	15	35	35
IFCO integration	10	20	40	40
Operations and logistics efficiencies in global pallets business	10	20	40	60
Total efficiencies	20	40	80	100

FY11 Highlights

Key financial outcomes

Sales revenue	↑	13%	US\$4,672m
Underlying profit	↑	17%	US\$857m
Operating profit	↑	12%	US\$809m
Earnings per share (US cents)	↑	3%	32.9 US cents
Dividends per share (Australian cents)	↑	4%	26.0 Australian cents

Strong sales momentum


(US\$m)	Net new business ¹	Net annualised new business ²
CHEP Americas	37	75
CHEP EMEA	21	32
CHEP Asia-Pacific	11	18
Recall	41	38
Sub total	110	163
IFCO ³	63	76
Brambles³	173	239

¹ Brambles defines net new business wins as the change in sales revenue in the reporting period resulting from business won or lost in that period and the previous financial year. The revenue impact of net new business wins is included across reporting periods for a total of 12 months from the date of the win or loss and calculated on a constant currency basis.

² Brambles defines net annualised new business as the implied sales revenue in 12 months from net new business won during the reporting period.

³ IFCO new business figures are pro forma for the 12 months ended 30 June 2011.

CHEP Americas: solid turnaround

- Sales revenue up 5% to US\$1,617m
 - Growth in USA, Canada, Latin America
 - New contracts with small-to-medium enterprises up 34% to 1,387
 - Better Everyday delivering for customers
 - Underlying profit up 17% to US\$278m
 - Key customer wins/extensions include: Coca-Cola Refreshments, ConAgra, Nestlé, Procter & Gamble (all USA); Ultima Foods (Canada); Unilever (USA, Brazil)
- 

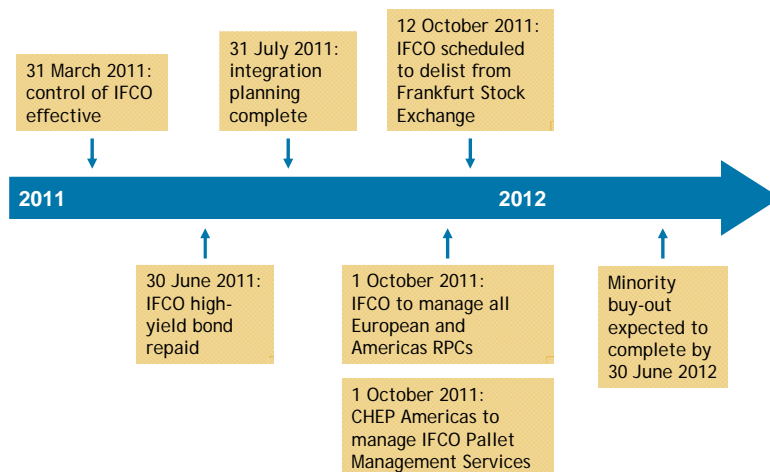
CHEP EMEA: resilient results

- Sales revenue up 4% to US\$1,546m
 - Growth in most countries offsets weakness in Spain, France
 - Resilience of UK business: sales revenue up
 - Increased penetration in Germany, Italy, Nordics, Benelux
 - Strong growth in Central & Eastern Europe, Middle East & Africa
 - Underlying profit up 2% to US\$337m
 - Key customer wins: Procter & Gamble, Danone Waters (both Turkey); DIA (Spain); Arla Foods (UK)
- 

CHEP Asia-Pacific: continued growth

- Sales revenue up 19% to US\$464m
- Continued pallets and auto penetration in emerging Asia
 - Sales revenue up 71% in China; 200% in India; 25% in South-East Asia
- Modest pallet sales volume growth in Australia, New Zealand
- RPC volumes up in Australia, New Zealand
- Underlying profit up 25% to US\$98m
- Key customer wins include Moraitis, Sanitarium (both Australia), JS Ewers (New Zealand), Tesco, CRV (both China), Walmart, Tesco, Carlsberg (all India)

IFCO: integration update



IFCO: strong contribution

- Three-month sales revenue: US\$230m¹
- Pro forma² FY11 sales revenue up 10% to US\$838m
 - RPCs up 17% to US\$503m
 - Pallet Management Services flat at US\$335m
- Pro forma² FY11 Underlying profit up 22% to US\$123m
- Increased RPC penetration in all regions
- Key RPC customer wins: Carrefour (France), Spar (Austria), Mercator (Slovenia), Food Lion, Safeway, Whole Foods (all USA)
- Forecast³ 15% combined IFCO/CHEP global RPC sales revenue growth per annum over FY12 and FY13

1 Includes Pallet Management Services business, to be managed by CHEP Americas from 1 October 2011

2 Pro forma data as per IFCO financial statements; excludes amortisation of identifiable intangible assets.

3 Forecast provided at 30 June 2011 FX rates; includes all Brambles global RPC operations

Recall: sales and margins up

- Sales revenue up 10% to US\$815m
- Ongoing growth in demand for physical and digital storage
- Carton growth of 5% in Document Management Solutions
- Continued cost and operational efficiencies
- Underlying profit up 17% to US\$145m
- Improving returns and strong growth momentum

Results Analysis & Outlook

Greg Hayes, CFO



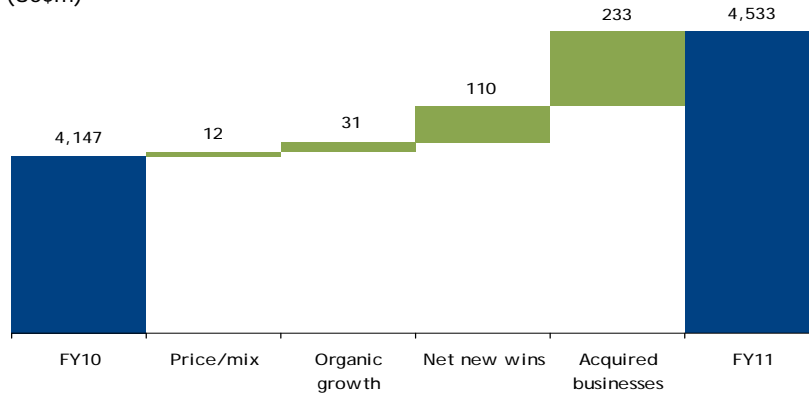
Group results summary

(US\$m)	Actual FX		Constant FX		Change (%)
	FY11	FY11	FY10		
Sales revenue	4,672.2	4,532.7	4,146.8		9
EBITDA	1,337.0	1,290.1	1,177.4		10
Underlying profit	857.2	823.3	733.4		12
Significant items	(48.0)	(43.2)	(8.9)		
Operating profit	809.2	780.1	724.5		8
Profit before tax	681.7	656.6	614.9		7
Profit after tax	471.8	458.6	443.9		3
Cash flow from operations	725.1	673.3	882.3		(24)
Free cash flow after dividends	79.3	74.1	344.1		(78)
Brambles Value Added ¹		248.3	208.7		19

¹ Brambles Value Added is at fixed June 2010 FX rates.

Group sales revenue growth

(US\$m)¹



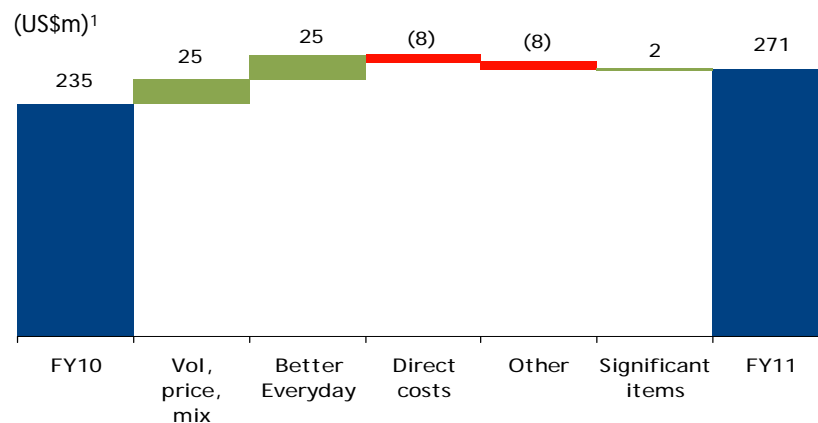
¹ Constant FX basis.

CHEP Results

CHEP: results summary

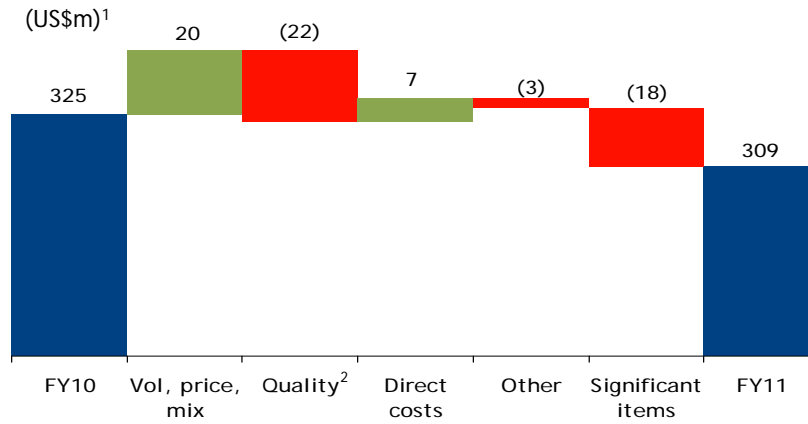
(US\$m)	Actual FX		Constant FX	Change (%)
	FY11	FY11	FY10	
Americas	1,617.2	1,590.9	1,533.6	4
EMEA	1,545.9	1,533.2	1,482.6	3
Asia-Pacific	463.7	414.4	390.9	6
Sales revenue	3,626.8	3,538.5	3,407.1	4
EBITDA	1,123.0	1,087.2	1,036.8	5
Underlying profit	713.4	687.2	645.0	7
Margin (%)	20	19	19	-
Significant items	(28.4)	(24.0)	(7.1)	
Operating profit	685.0	663.2	637.9	4
Margin (%)	19	19	19	-

Americas: operating profit reconciliation



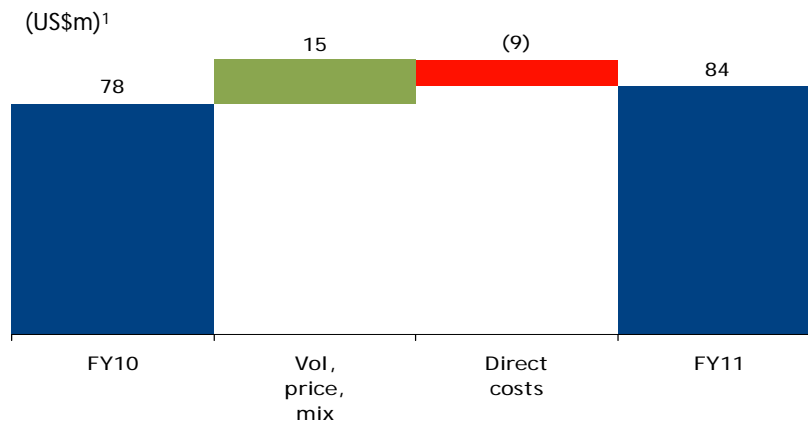
¹ Constant FX basis.

EMEA: operating profit reconciliation



¹ Constant FX basis.
² Quality spend excludes efficiencies.

Asia Pacific: operating profit reconciliation



¹ Constant FX basis.

IFCO Results

IFCO: pro forma results summary

(US\$m) Actual FX	3 months ended 30 June 2011	12 months pro forma ¹		
		FY11	FY10	Change (%)
RPC	140.4	503.3	429.3	17
Pallet Management Services	89.7	335.0	335.5	-
Sales revenue	230.1	838.3	764.8	10
EBITDA	51.3	169.2	142.8	18
Underlying profit	33.2	123.4	100.8	22
Margin (%)	14	15	13	2pp
Significant items	(2.9)	-	-	
Operating profit	30.3	108.8	82.3	32
Margin (%)	13	13	11	2pp

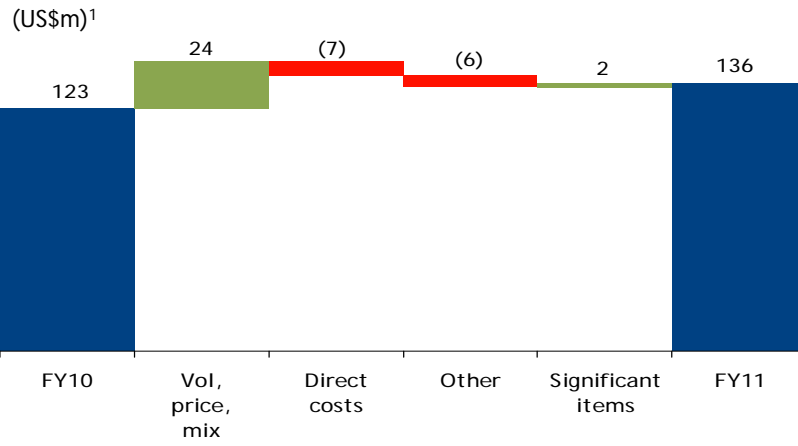
¹ Pro forma data as per IFCO financial statements; excludes amortisation of identifiable intangible assets.

Recall Results

Recall: results summary

(US\$m)	Actual FX		Constant FX		Change (%)
	FY11	FY11	FY10		
Americas	361.9	354.6	335.3		6
Europe	208.5	205.0	188.7		9
Rest of World	244.9	218.9	215.7		1
Sales revenue	815.3	778.5	739.7		5
EBITDA	196.6	184.7	172.5		7
Underlying profit	145.3	135.2	124.6		9
Margin (%)	18	17	17		-
Significant items	0.5	0.5	(1.5)		133
Operating profit	145.8	135.7	123.1		10
Margin (%)	18	17	17		-

Recall: operating profit reconciliation



¹ Constant FX basis.

Cash Flow & Financing

Reconciliation: EBITDA to cash flow

(US\$m)	FY11	FY10	Change
EBITDA	1,337.0	1,177.4	159.6
Capital expenditure	(764.7)	(496.5)	(268.2)
Proceeds from disposals	100.8	88.0	12.8
Working capital movement	(14.8)	14.7	(29.5)
IPEP expense	104.9	111.2	(6.3)
Provisions / other	(38.1)	(12.5)	(25.6)
Cash flow from continuing operations	725.1	882.3	(157.2)
Significant items outside ordinary activities	(35.1)	(52.1)	17.0
Cash flow from operations (incl. Significant items)	690.0	830.2	(140.2)
Financing costs and tax	(386.7)	(281.6)	(105.1)
Free cash flow	303.3	548.6	(245.3)
Dividends paid	(224.0)	(204.5)	(19.5)
Free cash flow after dividends	79.3	344.1	(264.8)

Financial position

(Actual rates)	June 11	June 10
Net debt (US\$m)	2,998.8	1,759.3
Gearing ¹ (%)	55.0	51.9

(Actual rates)	FY11	FY10	Covenants
EBITDA ² / net finance costs (x)	10.5	10.7	3.5 (min)
Net debt/ EBITDA (x)	2.2	1.5	3.5 (max)

- Undrawn committed credit facilities of US\$1,434m
- Euro Medium Term Note issue of €500m completed April 2011

¹ Net debt to net debt plus equity.

² EBITDA defined as operating profit from continuing operations after adding back depreciation and amortisation and Significant items outside ordinary activities.

Use of Recall proceeds

- Significant pooling investment opportunities
 - US\$550m in growth capex identified for RPCs, Containers and emerging markets pallets over FY12 and FY13¹
 - Expect to identify further opportunities
- Suspension of Dividend Reinvestment Plan
- Repayment of debt in line with Board's target (net debt/EBITDA less than 1.75x)
- Committed to maintaining BBB+/Baa1 credit ratings
- Capital management alternatives to be considered for excess funds

¹ Forecast provided at 30 June 2011 FX rates; subject to unforeseen circumstances and economic uncertainty.

Outlook

Guidance for FY12

- Subject to unforeseen circumstances and economic uncertainty
- Sales revenue growth in constant FX from all business units
- Underlying profit¹ range US\$1,040m to US\$1,100m
 - 30 June 2011 FX rates²
 - Assumes full-year contribution from Recall of US\$180m to US\$195m
 - Prior to Significant items
- Net finance costs approximately US\$160m
- Tax rate approximately 29%

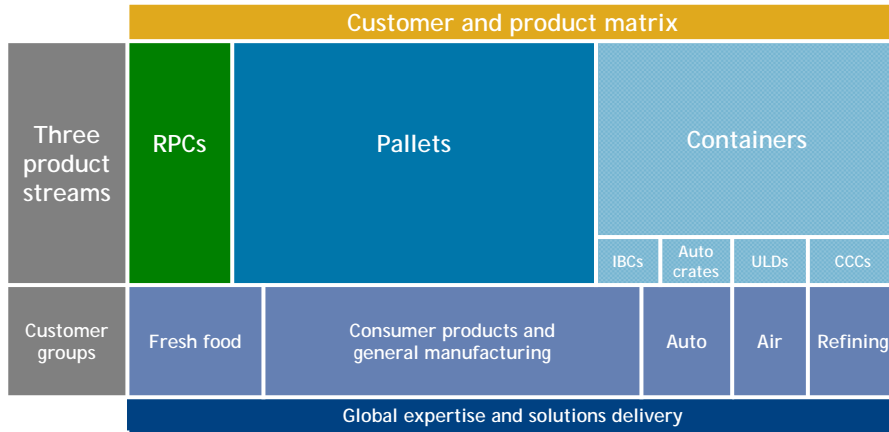
¹ Includes -US\$24m of amortisation of identified intangible assets from IFCO acquisition.
² FY11 comparable Underlying profit is US\$882m.

Strategy & Growth

Tom Gorman,
CEO



Global pooling solutions company



Forecast growth capex program

- US\$550m¹ growth capex program for RPCs, containers and emerging markets pallets over FY12 and FY13
- Long-term return on capital invested for organic growth of >20%, in line with existing pallet pooling business
- Expect to identify additional investment opportunities over time

Growth capex (US\$m) ¹		Forecast		
Product	FY11	FY12	FY13	FY12/13 total
RPCs	30 ²	120	110	230
Containers	10	40	80	120
Pallets (emerging markets)	100	90	110	200
Total	140	250	300	550

¹ Forecast provided at 30 June 2011 FX rates; subject to unforeseen circumstances and economic uncertainty.
² FY11 RPCs capex includes three months of IFCO.

Pallets

Pallets - creating a global business

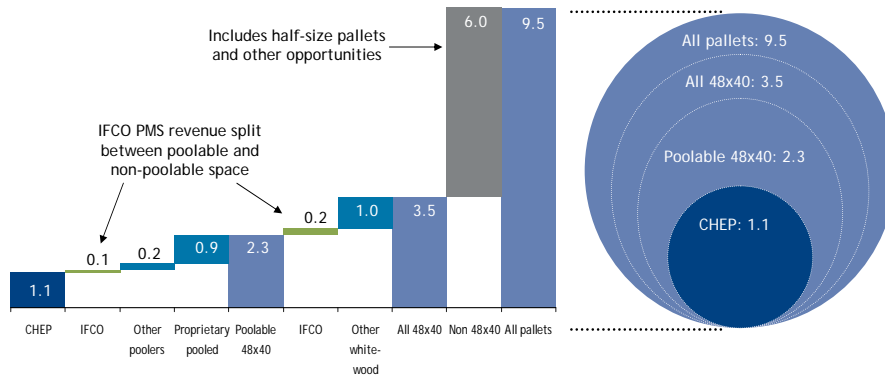
- Anticipated US\$200m¹ of growth capex in emerging markets over FY12, FY13
- US\$95m of cost savings to deliver by FY15
 - US\$35m from IFCO integration synergies
 - US\$60m from global pallets operations and logistics efficiencies
- Centralised team responsible for operations and logistics accountable for savings

Global pallets efficiencies by FY15 ¹ (US\$m)	
Standardised automation implementation	20
USA plant operations efficiencies	15
European plant network optimisation	15
EMEA and Asia-Pacific logistics optimisation	10
Total	60

¹ Forecast provided at 30 June 2011 FX rates; subject to unforeseen circumstances and economic uncertainty.

Pallets - USA revenue opportunity

(US\$bn)



Source: Brambles estimates

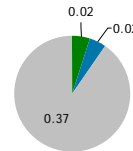
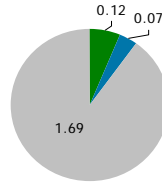
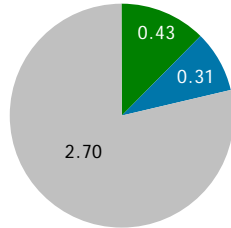
RPCs

RPCs - Americas/Europe revenue opportunity

Europe: US\$3.44bn

USA: US\$1.88bn

South America: US\$0.41bn



Existing Brambles business Other poolers Net addressable opportunity

Source: Brambles estimates

RPCs - investing in profitable growth

- Anticipated US\$230m¹ of growth capex over FY12 and FY13
- RPC sales revenue growth forecast to be at least 15%¹ in each of FY12 and FY13
- Expansion of USA, Central & Eastern Europe, South America
- Continued growth in Australia, New Zealand and South Africa

¹ Forecast provided at 30 June 2011 FX rates; subject to unforeseen circumstances and economic uncertainty.

Containers

Containers - business expansion

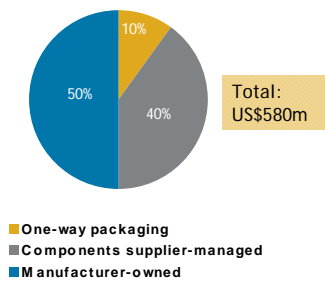
- Three focus areas for growth capex
 - Continued investment in building US auto business
 - Expansion of US IBC business
 - Global expansion of aviation business
- Anticipated US\$120m¹ growth capex over FY12 and FY13
- Combined sales revenue to double in each of FY12 and FY13 to approximately US\$100m¹
- Complements established, profitable CHEP businesses in automotive, IBC and CCC

¹ Forecast provided at 30 June 2011 FX rates; excludes JMI Aerospace; subject to unforeseen circumstances and economic uncertainty.

Containers - automotive expansion

- Solid performance in auto business outside the USA
 - FY11 sales up 15% to US\$147m
 - Continued growth in emerging markets
 - Contract wins/extensions: General Motors (Europe), Autoliv, Bosch, Continental (all India)
- FY12 focus on expansion of US auto business
 - Two contracts secured
 - Bobcat contract announced July 2011

Addressable North American auto opportunity, light passenger vehicles

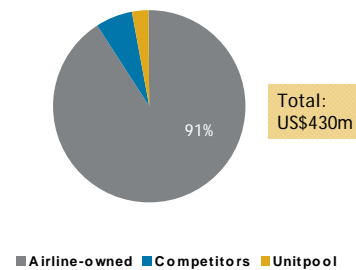


Source: Brambles estimates

Containers - aviation expansion

- Unitpool acquired August 2010
- JMI Enterprises acquisition announced August 2011 for US\$14.1m
- Creation of end-to-end pooling services business including repair
- New contracts signed with SAS, Corsair, Gulf Air, Hi Fly, National Air Cargo
- Pool now 42,000 containers, from 33,000 at acquisition
- Continued strong sales revenue growth forecast in FY12 and FY13

Global ULD pooling opportunity

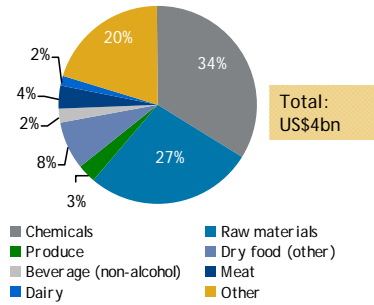


Source: Brambles estimates

Containers - IBC expansion

- Non-US IBC business sales revenue currently US\$59m
- US-based CAPS acquired January 2011
 - Pro forma¹ FY11 sales revenue growth of US\$10m, up 37%
 - Integration of pre-existing CHEP Americas IBC business
 - Large contract signed with pizza supplier Great Kitchens
 - Sales revenue forecast² to more than double through to FY13

Addressable IBC opportunity in USA



¹ Pro forma figures incorporate results for the 12 months ended 30 June 2011.
² Forecast provided at 30 June 2011 FX rates; subject to unforeseen circumstances and economic uncertainty.

Source: Brambles estimates

Emerging Markets

Emerging markets expansion

- Sales revenue up 26% to US\$563m in FY11
 - Latin America up 21% to US\$279m
 - Middle East & Africa up 27% to US\$169m
 - Emerging Asia up 43% to US\$69m
 - Central & Eastern Europe up 28% to US\$46m
- Sales revenue growth forecast of about 15%¹ in each of FY12 and FY13
- Pallets investment of US\$200m¹ over FY12 and FY13

¹ Forecast provided at 30 June 2011 FX rates; subject to unforeseen circumstances and economic uncertainty.

Summary

Summary

FY11 key outcomes

- Sales and profit guidance delivered despite challenging economic conditions
- Strong new business growth across key operations
- IFCO and other acquisitions completed

Key FY12 targets

- Strong Underlying profit growth¹
- Deliver synergies from IFCO and global pallets
- Focus on global pooling in three product categories
- Growth investment in high-return opportunities
- Successful divestment of Recall

1 Forecast provided at 30 June 2011 FX rates; subject to unforeseen circumstances and economic uncertainty.

FY11 Appendices

Appendix 1: Glossary of terms and measures

Except where noted, common terms and measures used in this document are based upon the following definitions:

Actual rates	In the statutory financial statements, foreign currency results are translated into US dollars at the applicable actual monthly exchange rates ruling in each period.
Brambles Value Added (BVA)	<p>Brambles Value Added (BVA) represents the value generated over and above the cost of the capital used to generate that value.</p> <p>It is calculated using fixed June 2010 exchange rates as:</p> <ul style="list-style-type: none"> • Underlying profit; plus • Significant items that are part of the ordinary activities of the business; less • Average Capital Invested, adjusted for accumulated pre-tax Significant items that are part of the ordinary activities of the business, multiplied by 12%.
Capital expenditure (capex)	Unless otherwise stated, capital expenditure is presented on an accruals basis and excludes intangible assets, investments in associates and equity acquisitions. It is shown gross of any fixed asset disposals proceeds.
Cash flow from operations	Cash flow generated after net capital expenditure but excluding Significant items that are outside the ordinary course of business.
CCC	Catalyst & Chemical Containers, a CHEP service line providing specialist bulk containers to the refining and chemicals sectors.
Constant currency	Constant currency results are presented by translating both current and comparable period foreign currency results into US dollars at the actual monthly exchange rates applicable in the comparable period, so as to show relative performance between the two periods before the translation impact of currency fluctuations.
Continuing operations	Continuing operations refers to CHEP, IFCO, Recall and Brambles HQ.

Appendix 1: Glossary of terms and measures (continued)

Except where noted, common terms and measures used in this document are based upon the following definitions:

EPS	Profit after tax, minority interests and Significant items, divided by shares in issue.
Free cash flow	Cash flow generated after net capital expenditure, finance costs and tax, but excluding the net cost of acquisitions and proceeds from business disposals.
IBC	Intermediate bulk container, used to transport bulk items such as food ingredients, chemicals and other raw materials in the manufacturing supply chain
Operating profit	Operating profit is profit before finance costs and tax, as shown in the statutory financial statements.
PMS	Pallet Management Services, a division of IFCO operating in the USA.
RPC	Reusable plastic crate, used to transport fresh produce.
Sales revenue	Excludes revenues of associates and non trading revenue.
Shares in issue	Based on weighted average shares in issue of 1,445.6m in FY11; 1,411.3m in FY10.
Significant items	<p>Significant items are items of income or expense which are, either individually or in aggregate, material to Brambles or to the relevant business segment and:</p> <ul style="list-style-type: none"> • outside the ordinary course of business (e.g. gains or losses on the sale or termination of operations, the cost of significant reorganisations or restructuring); or • part of the ordinary activities of the business but unusual due to their size and nature.
Underlying profit	Underlying profit is profit from continuing operations before finance costs, tax and Significant items.

Appendix 2: Currency mix

(US\$m)	Total	FY11 currency mix at actual FX rates				
		USD	EUR	GBP	AUD	Other
Sales revenue	4,672.2	1,523.5	1,159.9	417.3	574.1	997.4
Operating profit	809.2	180.7	145.7	109.6	114.2	259.0
Net debt ¹	2,998.8	1,622.7	1,491.9	19.9	(91.6)	(44.1)

¹ Net debt shown after adjustments for impact of financial derivatives

Appendix 3: Effective tax rate

(US\$m) Actual rates	FY11		FY10	
	Statutory	Underlying	Statutory	Underlying
Profit before tax	681.7	729.7	614.9	623.8
Tax expense	209.9	206.1	171.0	173.6
Effective tax rate	30.8%	28.2%	27.8%	27.8%

Appendix 4: Significant items

(US\$m) Actual rates	FY11	FY10
Underlying profit	857.2	733.4
Significant items:		
Acquisition-related costs	(19.1)	-
Restructuring costs	(3.4)	(8.9)
IFCO integration costs	(25.5)	-
Subtotal	(48.0)	(8.9)
Operating profit	809.2	724.5

Appendix 5: IFCO acquisition accounting

Actual rates	(US\$m)
Consideration paid	1,029.4
Fair value of net assets acquired	39.5
Goodwill recognised	989.9
Amortisation expense:	
Brand (US\$34.7m) over 5 years	6.9
Customer relationships (US\$176.2m) over 10 years	17.6
Annual amortisation FY12 to FY15	24.5
Amortisation FY11 (3 months)	6.1

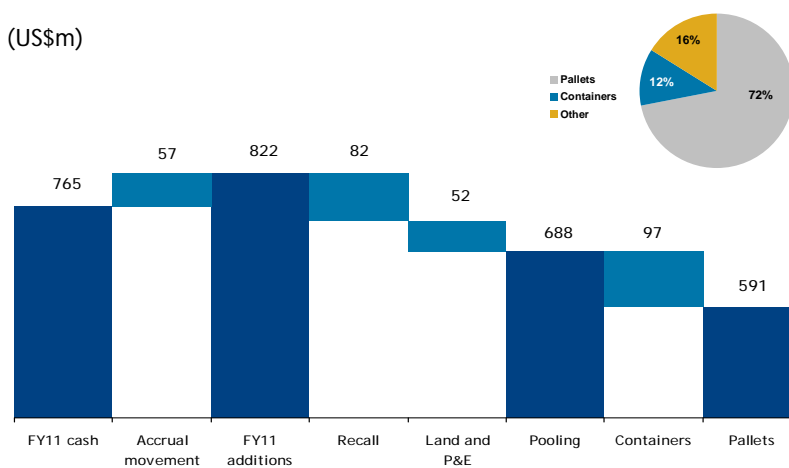
Appendix 6: Credit facilities and debt profile at 30 June 2011

(US\$bn)					
Maturity	Type	Committed facilities	Uncommitted facilities	Debt drawn	Headroom
< 12 months	Bank/USPP ¹ /Other	0.2	0.3	0.3	0.2
1 - 2 years	Bank	0.4	-	0.2	0.2
2 - 3 years	Bank/USPP ¹	1.5	-	0.7	0.8
3 - 4 years	Bank/USPP ¹ /144A ²	0.5	-	0.5	-
4 - 5 years	Bank/USPP ¹	0.5	-	0.1	0.4
> 5 years	USPP ¹ /144A ² /EMTN ³	1.3	-	1.3	-
Total		4.4	0.3	3.1	1.6

¹ US Private Placement notes
² US 144A bonds
³ Euro Medium Term Note

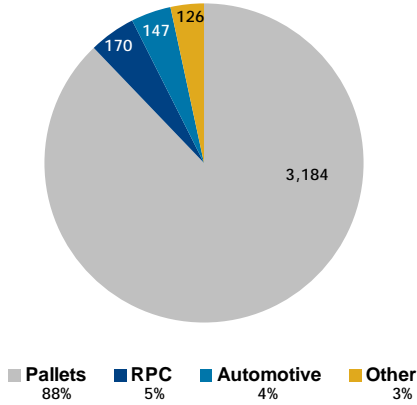
Appendix 7: FY11 capital expenditure breakdown

(US\$m)



Appendix 8: CHEP FY11 sales revenue by service line

(US\$m)

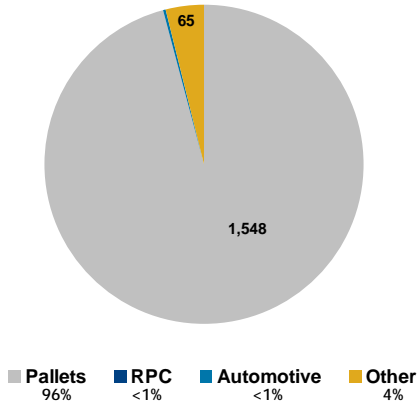


Growth ¹ vs FY10	
Pallets	4%
RPC	(8)%
Automotive	12%
Other	17%

¹ Growth calculated on constant FX basis.

Appendix 9a: CHEP Americas FY11 sales revenue by service line

(US\$m)

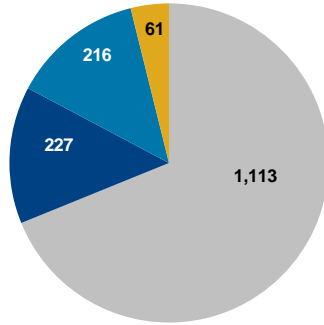


Growth ¹ vs FY10	
Pallets	4%
Other	11%

¹ Growth calculated on constant FX basis.

Appendix 9b: CHEP Americas FY11 sales revenue by region

(US\$m)



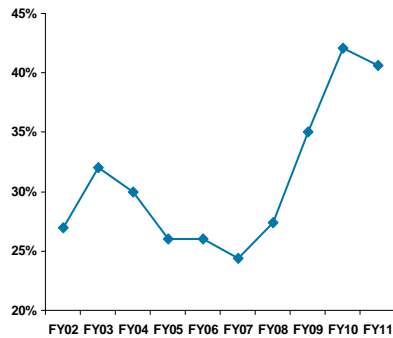
Growth ¹ vs FY10	
USA	1%
Canada	5%
Latin America	14%
Other	11%



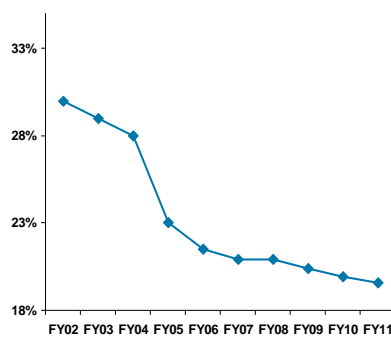
¹ Growth calculated on constant FX basis.

Appendix 9c: CHEP USA plant operations and transportation trends

Plant cost ratio¹
(Plant costs/sales)

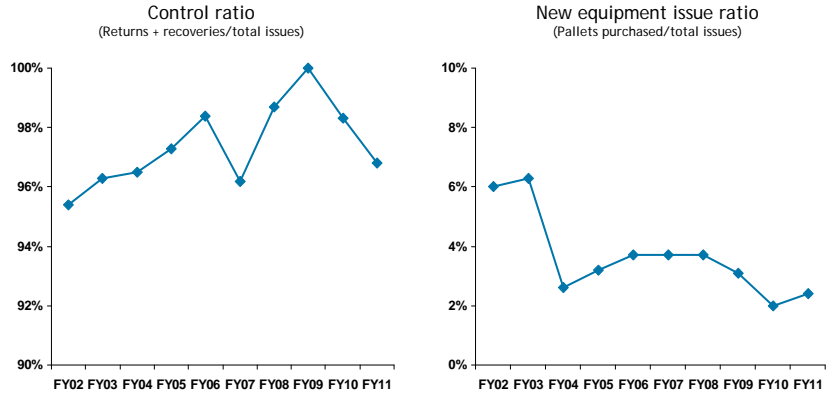


Transportation cost ratio
(Transportation costs/sales)



¹ FY08 and subsequent periods include impact of quality initiatives

Appendix 9d: CHEP USA productivity trends



Appendix 9e: CHEP USA quality costs

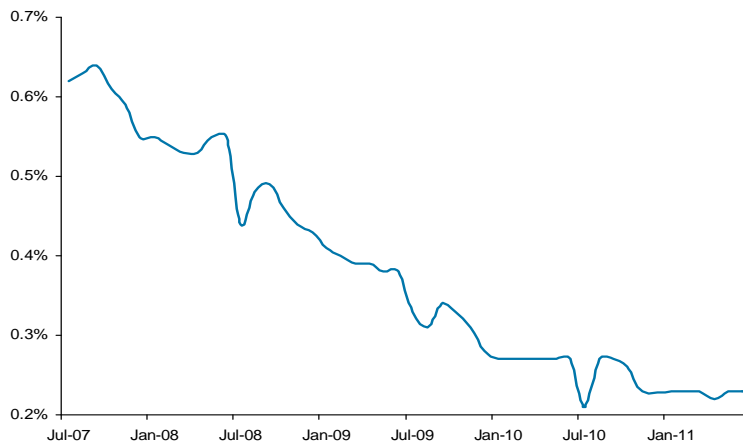
US\$m	Actual		Forecast	
	FY10	FY11	FY12	Ongoing (per year)
Pre-Better Everyday	37	-	-	-
Better Everyday	72	84	55	25
Total	109	84	55	25

Appendix 9f: FY11 sales growth in CHEP USA

34% increase compared with FY10

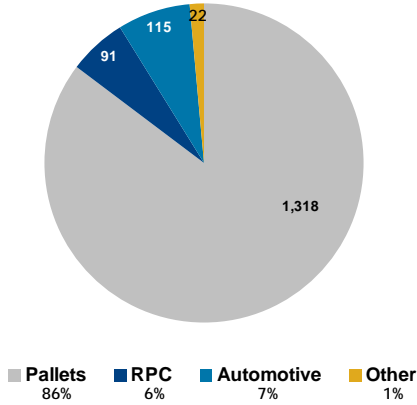
Annual issue volumes	Annualised sales revenue impact (US\$m)	Contracts (#)
<100K	29	1,387
100K-500K	14	15
500K+	26	4
Total wins	69	1,406
Losses	(18)	(25)
Net	51	1,381

Appendix 9g: CHEP USA pallet rejections



Appendix 10a: CHEP EMEA FY11 sales revenue by service line

(US\$m)

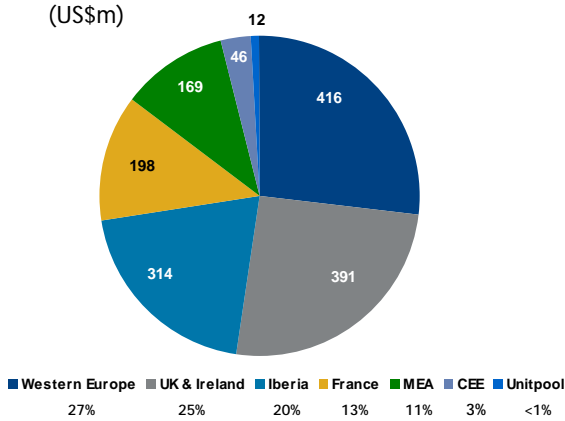


Growth ¹ vs FY10	
Pallets	4%
RPC	(18)%
Automotive	14%
Other	96%

¹ Growth calculated on constant FX basis.

Appendix 10b: CHEP EMEA FY11 sales revenue by region

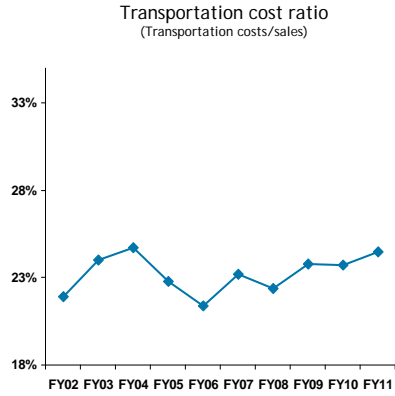
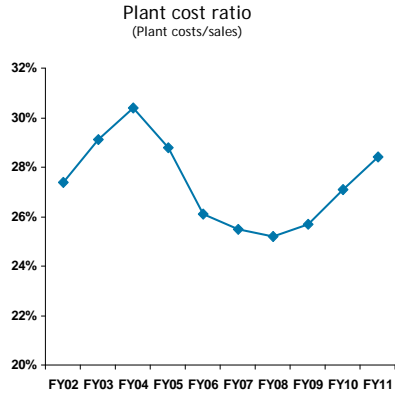
(US\$m)



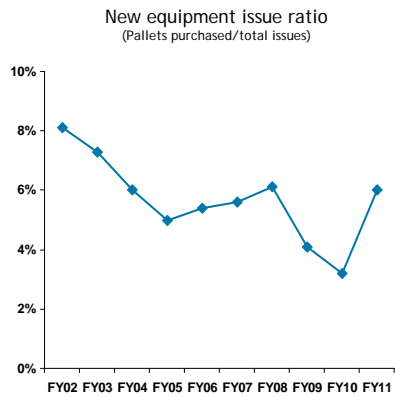
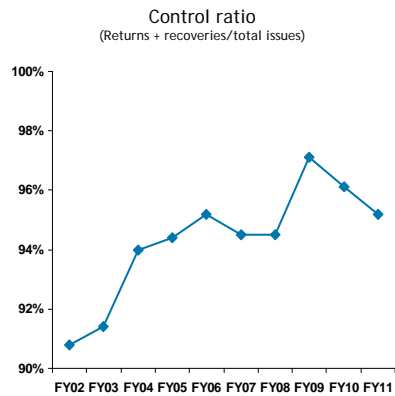
Growth ¹ vs FY10	
Western Europe	7%
UK & Ireland	2%
Iberia	(5)%
France	(6)%
MEA	17%
CEE	27%

¹ Growth calculated on constant FX basis.

Appendix 10c: CHEP Europe plant operations and transportation trends

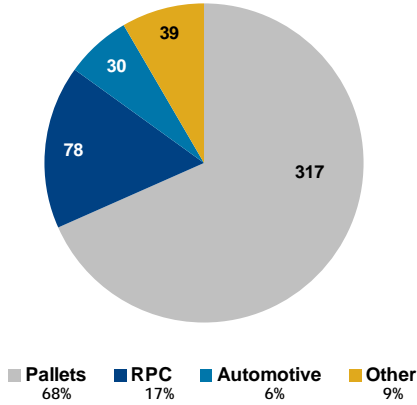


Appendix 10d: CHEP Europe productivity trends



Appendix 11a: CHEP Asia-Pacific FY11 sales revenue by service line

(US\$m)

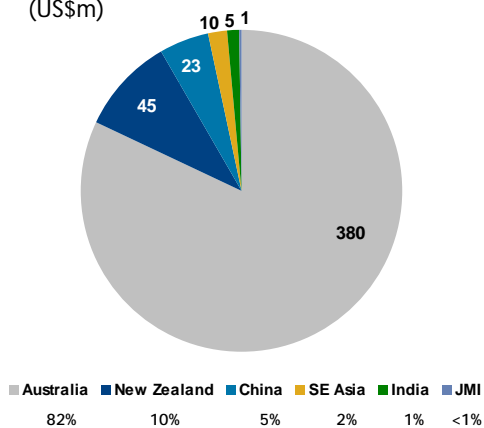


Growth ¹ vs FY10	
Pallets	6%
RPC	10%
Automotive	5%
Other	3%

¹ Growth calculated on constant FX basis.

Appendix 11b: CHEP Asia-Pacific FY11 sales revenue by region

(US\$m)

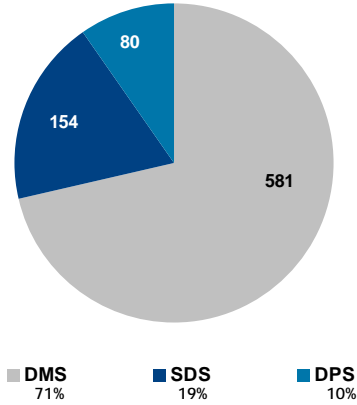


Growth ¹ vs FY10	
Australia	2%
New Zealand	5%
China	65%
SE Asia	14%
India	188%

¹ Growth calculated on constant FX basis.

Appendix 12a: Recall FY11 sales revenue by service line

(US\$m)

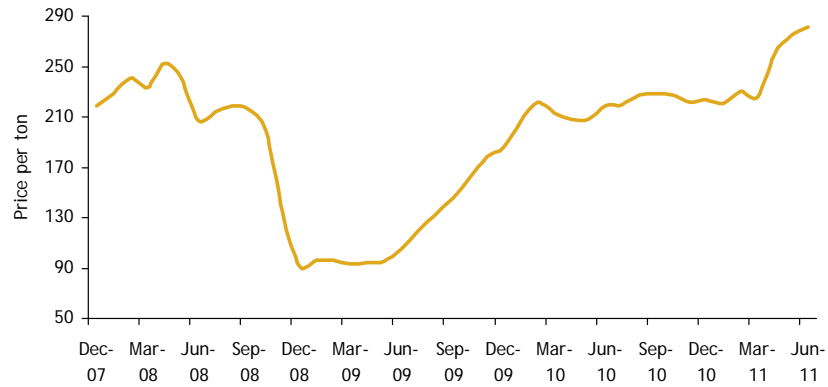


Growth ¹ vs FY10	
DMS	6%
SDS	3%
DPS	4%

¹ Growth calculated on constant FX basis.

Appendix 12b: Paper prices - North America

US\$m actual rates



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